

Selma-Kingsburg-Fowler County Sanitation District

Table 1

Project No.		Fiscal Year	District R&R	District Expansion	Total
1	District Lift Station- D3 North St (3/4 TM, Design, Engineering, CMS, Construction)	2025/26	4,403,617	2,928,955	7,332,572
2	Effluent Disposal Line R/R	2025/26	1,800,000	-	1,800,000
3	Laboratory R/R (2/2)	2025/26	1,274,316	849,544	2,123,860
4	Headworks Transformer Replacement	2025/26	250,000	-	250,000
5	Fleet Replacement Program-V04 Ford F150 XL 4DR (2018)	2025/26	43,260	-	43,260
6	Fleet Replacement Program- V1 Ford Taurus (2014)	2025/26	43,260	-	43,260
Subtotal 2025/26			\$ 7,814,453	\$ 3,778,499	\$ 11,592,952
1	Fleet Replacement Program-V26 Ford F800 Series Crane (1998)	2026/27	162,225	-	162,225
2	Fleet Replacement Program-V20 Ford F150 Super Cab (2014)	2026/27	43,260	-	43,260
3	Fleet Expansion-1 Ton Service Truck	2026/27	-	125,000	125,000
4	WWTP Facilities Plan Update	2026/27	-	360,500	360,500
5	District Lift Station R/R-D2 (1/2 Manning PS, Design, Engineering, CMS,	2026/27	1,168,514	779,010	1,947,524
6	District Lift Station- D3 North St (4/4 TM, Design, Engineering, CMS, Construction)	2026/27	805,192	536,795	1,341,987
7	Rehabilitate Screwlifts 1 & 2	2026/27	124,373	-	124,373
8	Aerobic Digester No.1 R/R	2026/27	648,900	-	648,900
9	One Megawatt WWTP Generator	2026/27	-	535,600	535,600
Subtotal 2026/27			\$ 2,952,465	\$ 2,336,904	\$ 5,289,369
1	Clarkson Sewer Improvement Project-(CCTV, Clean, Assess)	2027/28	432,600	-	432,600
2	District Lift Station R/R-D2 (2/2 Manning PS, Design, Engineering, CMS,	2027/28	1,752,772	1,168,514	2,921,286
3	Aerobic Digester 4 Spencer Blower Replacement	2027/28	848,978	-	848,978
Subtotal 2027/28			\$ 3,034,349	\$ 1,168,514	\$ 4,202,864
1	Fleet Replacement - V7 Ford F150 XL (2018)	2028/29	43,260	-	43,260
2	Fleet Replacement-E38 CAT Backhoe Loader (1998)	2028/29	231,750	-	231,750
3	District Lift Station R/R-D1 (1/2 Merced PS)	2028/29	861,095	287,031	1,148,127
4	Replace WWTP SCADA Hardware/Upgrade Software	2028/29	257,500	-	257,500
5	District Interceptors Evaluation	2028/29	865,200	-	865,200
6	Replace Flex Rake Barscreens	2028/29	637,004	-	637,004
Subtotal 2028/29			\$ 2,895,809	\$ 287,031	\$ 3,182,840
1	Replace 6" Gorman Rupp Trailer Mounted Trash Pump	2029/30	54,075	-	54,075
2	District Lift Station R/R-D1 (2/2 Merced PS)	2029/30	1,514,341	504,780	2,019,121
3	District Interceptors Evaluation	2029/30	865,200	-	865,200
4	Aerobic Digester No.2 R/R	2029/30	648,900	-	648,900
Subtotal 2029/30			\$ 3,082,516	\$ 504,780	\$ 3,587,296
1	Clarkson Sewer Improvement Project (1/2-Construct)	2030/31	3,623,025	-	3,623,025
2	Fleet Replacement Program-V10 (Ford F150 2020)	2030/31	43,260	-	43,260
Subtotal 2030/31			\$ 3,666,285	\$ -	\$ 3,666,285
1	District Interceptors Evaluation	2031/32	865,200	-	865,200
2	Clarkson Sewer Improvement Project (2/2-Construct)	2031/32	3,623,025	-	3,623,025
3	Screw Press Phase 1	2031/32	2,060,000	2,060,000	4,120,000
Subtotal 2031/32			\$ 6,548,225	\$ 2,060,000	\$ 8,608,225
1	WWTP Improvements Planning	2032/33	-	2,379,300	2,379,300
2	Screw Press Phase 2	2032/33	2,831,985	2,831,985	5,663,970
3	Fleet Replacement Program-V14 Kenworth T470 Vac Con (2013)	2032/33	648,900	-	648,900
4	Replace WWTP SCADA Hardware/Upgrade Software	2032/33	257,500	-	257,500
5	Electrical System Improvements (1/2)	2032/33	746,235	-	746,235
6	District Interceptors Expansion Phase 1	2032/33	-	1,137,495	1,137,495
Subtotal 2032/33			\$ 4,484,620	\$ 6,348,780	\$ 10,833,400
1	WWTP Improvements Planning	2033/34	-	2,379,300	2,379,300
2	Screw Press Phase 3	2033/34	862,625	862,625	1,725,250
3	Fleet Replacement Program-V28 Ford F150 (2022)	2033/34	43,260	-	43,260
4	Fleet Replacement Program-V29 Ford F150 (2022)	2033/34	43,260	-	43,260
5	Electrical System Improvements (2/2)	2033/34	746,235	-	746,235
6	Fleet Replacement Program-V23 Ford Transit (2017)	2033/34	37,853	-	37,853
7	District Interceptors Expansion Phase 1	2033/34	-	4,549,980	4,549,980
Subtotal 2033/34			\$ 1,733,233	\$ 7,791,905	\$ 9,525,138
1	Recycle Water Feasibility Study	2034/35	-	81,113	81,113
2	AB3 Diffuser Replacement and Repairs	2034/35	300,000	-	300,000
3	Fleet Replacement Program-V30 Ford F150 4x2 Regular Cab	2034/35	43,260	-	43,260
4	District Interceptors Expansion Phase 1	2034/35	-	4,739,563	4,739,563
Subtotal 2034/35			\$ 343,260	\$ 4,820,676	\$ 5,163,936
Total Ten-Year CIP (current dollars)			\$ 36,555,214	\$ 29,097,090	\$ 65,652,304

Table 2
Selma-Kingsburg-Fowler County Sanitation District
City of Selma
Capital Improvement Project Schedule for City-Owned Facilities (current dollars)

Project Description	Fiscal Year	City Collection System R&R Cost
SRF Load Debt Service (McCall Avenue Sewer R&R)	2025/26	263,844
Miscellaneous Repairs	2025/26	65,000
Sewer Improvement: Wright/McCall and Tulare/Stillman/Merced	2025/26	285,680
CCTV Inspection and Review	2025/26	65,000
Subtotal 2025/26		\$ 679,524
SRF Load Debt Service (McCall Avenue Sewer R&R)	2026/27	263,844
Miscellaneous Repairs	2026/27	100,000
CCTV Inspection and Review	2026/27	65,000
Subtotal 2026/27		\$ 428,844
SRF Load Debt Service (McCall Avenue Sewer R&R)	2027/28	263,844
Miscellaneous Repairs	2027/28	65,000
CCTV Inspection and Review	2027/28	65,000
Sewer Improvement: Young Street from Second St/Nebraska	2027/28	1,575,000
Subtotal 2027/28		\$ 1,968,844
SRF Load Debt Service (McCall Avenue Sewer R&R)	2028/29	263,844
Miscellaneous Repairs	2028/29	100,000
CCTV Inspection and Review	2028/29	65,000
Subtotal 2028/29		\$ 428,844
SRF Load Debt Service (McCall Avenue Sewer R&R)	2029/30	263,844
Miscellaneous Repairs	2029/30	65,000
CCTV Inspection and Review	2029/30	65,000
Sewer Improvement: Lee from Arrants to Gaither (2NO0-0900 and 2NO0-0300)	2029/30	849,750
Subtotal 2029/30		\$ 1,243,594
SRF Load Debt Service (McCall Avenue Sewer R&R)	2030/31	263,844
Miscellaneous Repairs	2030/31	65,000
Sewer Improvement: Lee from Maple to Gaither (2NO0-1500 and 2NO0-0900)	2030/31	849,750
CCTV Inspection and Review	2030/31	65,000
Subtotal 2030/31		\$ 1,243,594
SRF Load Debt Service (McCall Avenue Sewer R&R)	2031/32	263,844
Miscellaneous Repairs	2031/32	65,000
CCTV Inspection and Review	2031/32	65,000
Subtotal 2031/32		\$ 393,844
SRF Load Debt Service (McCall Avenue Sewer R&R)	2032/33	263,844
Miscellaneous Repairs	2032/33	65,000
CCTV Inspection and Review	2032/33	65,000
McCall/Maple PS	2032/33	1,000,130
Subtotal 2032/33		\$ 1,393,974
SRF Load Debt Service (McCall Avenue Sewer R&R)	2033/34	263,844
Miscellaneous Repairs	2033/34	65,000
CCTV Inspection and Review	2033/34	65,000
Barbara PS	2033/34	726,150
PS SCADA Replacement	2033/34	618,000
Subtotal 2033/34		\$ 1,737,994
SRF Load Debt Service (McCall Avenue Sewer R&R)	2034/35	263,844
Miscellaneous Repairs	2034/35	75,000
Sewer Improvement: Between B & C St from Tulare to Stillman	2034/35	505,000
CCTV Inspection and Review	2034/35	75,000
Subtotal 2034/35		\$ 918,844
Total Ten-Year CIP		\$ 10,437,900

Table 3
Selma-Kingsburg-Fowler County Sanitation District
City of Kingsburg
Capital Improvement Project Schedule for City-Owned Facilities (current dollars)

Project Description	Fiscal Year	City Collection System R&R Cost
Miscellaneous Repairs	2025/26	45,000
Riverside Alley Sewer Improvements (Sierra/Plumas and 21st/22nd)	2025/26	211,500
Marion Street Alley(Between Marion and Sierra)/18th Avenue (Between Lewis and Plumas)	2025/26	137,000
CCTV Inspection and Review	2025/26	45,000
Subtotal 2025/26		\$ 438,500
Miscellaneous Repairs	2026/27	45,000
18th Avenue Sewer Improvement Phase I (1/2, Design, Construction Management Services, Construction)	2026/27	486,675
CCTV Inspection and Review	2026/27	45,000
Subtotal 2026/27		\$ 576,675
Miscellaneous Repairs	2027/28	45,000
18th Avenue Sewer Improvement Phase I(2/2, Design, Construction Management Services, Construction)	2027/28	927,000
CCTV Inspection and Review	2027/28	45,000
Subtotal 2027/28		\$ 1,017,000
Miscellaneous Repairs	2028/29	45,000
Mehlert PS Panel Replacement	2028/29	185,400
CCTV Inspection and Review	2028/29	45,000
Subtotal 2028/29		\$ 275,400
Miscellaneous Repairs	2029/30	45,000
18th Avenue Sewer Improvement Phase II(1/2, Design, Construction Management Services, Construction)	2029/30	1,622,250
CCTV Inspection and Review	2029/30	45,000
Subtotal 2029/30		\$ 1,712,250
Miscellaneous Repairs	2030/31	45,000
18th Avenue Sewer Improvement Phase II (2/2, Design, Construction Management Services, Construction)	2030/31	811,125
CCTV Inspection and Review	2030/31	45,000
Subtotal 2030/31		\$ 901,125
Miscellaneous Repairs	2031/32	45,000
Kern PS Rehab.	2031/32	412,000
CCTV Inspection and Review	2031/32	45,000
Subtotal 2031/32		\$ 502,000
Miscellaneous Repairs	2032/33	45,000
Sewer Improvement(14th Avenue between Stroud/Wilson Way)	2032/33	355,000
CCTV Inspection and Review	2032/33	45,000
Subtotal 2032/33		\$ 445,000
Miscellaneous Repairs	2033/34	45,000
PS SCADA Replacement	2033/34	360,500
CCTV Inspection and Review	2033/34	45,000
Subtotal 2033/34		\$ 450,500
Miscellaneous Repairs	2034/35	45,000
Sewer Improvement (Alley Between 20th/21st Between Riverside/Plumas and Smith/Marion and Lewis/Gilroy)	2032/33	972,000
CCTV Inspection and Review	2034/35	45,000
Subtotal 2034/35		\$ 1,062,000
Total Ten-Year CIP		\$ 7,380,450

Table 4
Selma-Kingsburg-Fowler County Sanitation District
City of Fowler
Capital Improvement Project Schedule for City-Owned Facilities (current dollars)

Project Description	Fiscal Year	City Collection System R&R Cost
Miscellaneous Repairs	2025/26	45,000
CCTV Inspection and Review	2025/26	55,000
Sewer improvement (6th/7th Street between Tuolumne and Modesto)	2025/26	415,000
Subtotal 2025/26		\$ 515,000
Miscellaneous Repairs	2026/27	80,000
CCTV Inspection and Review	2026/27	55,000
Subtotal 2026/27		\$ 135,000
Miscellaneous Repairs	2027/28	45,000
Sewer Improvement(Alley Between 5th/6th and Merced/E. Main)	2027/28	545,000
CCTV Inspection and Review	2027/28	55,000
Subtotal 2027/28		\$ 645,000
Miscellaneous Repairs	2028/29	45,000
CCTV Inspection and Review	2028/29	45,000
Peach St PS	2028/29	550,000
Subtotal 2028/29		\$ 640,000
Miscellaneous Repairs	2029/30	45,000
CCTV Inspection and Review	2029/30	55,000
Sewer Improvement (Alley Between 5th/6th and Main/Fresno)	2029/30	451,000
Subtotal 2029/30		\$ 551,000
Miscellaneous Repairs	2030/31	45,000
CCTV Inspection and Review	2030/31	55,000
Sewer Improvement (Alley Between 5th/6th and Fresno/Vine)	2030/31	512,000
Subtotal 2030/31		\$ 612,000
Miscellaneous Repairs	2031/32	45,000
CCTV Inspection and Review	2031/32	55,000
Sewer Improvement (Tulare St. south of Vine)	2031/32	336,000
Subtotal 2031/32		\$ 436,000
Miscellaneous Repairs	2032/33	45,000
CCTV Inspection and Review	2032/33	45,000
PS SCADA Replacement	2032/33	550,000
Subtotal 2032/33		\$ 640,000
Miscellaneous Repairs	2033/34	45,000
CCTV Inspection and Review	2033/34	55,000
Jefferson Avenue PS	2033/34	310,000
Subtotal 2033/34		\$ 410,000
Miscellaneous Repairs	2034/35	45,000
CCTV Inspection and Review	2034/35	55,000
Sewer Improvement(Alley Between 4th/5th and Main/Fresno)	2034/35	510,000
Subtotal 2034/35		\$ 610,000
Total Ten-Year CIP		\$ 5,194,000

Table 5
Selma-Kingsburg-Fowler County Sanitation District
Repair & Maintenance Improvement Projects Schedule for District Facilities From O&M Fund (current dollars)

Project			District
1	SmartCovers	2025/26	45,000
2	Grit Pump	2025/26	45,000
3	Optimize Blower Operation	2025/26	60,000
4	Pond Maintenance	2025/26	35,000
5	Clean AB2	2025/26	100,000
6	CCTV Inspect: Ward Drain Pipe	2025/26	100,000
Subtotal 2025/26			\$ 385,000
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1	AB3 Master/Redundant PLC	2026/27	50,000
2	Demolish Incinerator	2026/27	150,000
3	Brush Aerators	2026/27	60,000
4	Clean AD4	2026/27	100,000
5	Electrical System Components Infrared Inspection/Repair	2026/27	20,000
Subtotal 2026/27			\$ 380,000
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1	Repair and Maintenance Projects	2027/28	120,000
2	Information Systems Hardware/Software Replacement	2027/28	125,000
3	Replacement DO Probes and Flow Meters (WWTP)	2027/28	115,000
Subtotal 2027/28			\$ 360,000
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1	Repair and Maintenance Projects	2028/29	100,000
2	RDT Preventaive Maintenance	2028/29	45,000
3	Brush Aerators	2028/29	60,000
4	Clean AD3	2028/29	150,000
Subtotal 2028/29			\$ 355,000
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1	Repair and Maintenance Projects	2029/30	210,000
2	Pond Maintenance	2029/30	35,000
3	SmartCover Replacement	2029/30	45,000
4	Centrifuge 1 Seepex Pump Refurbish	2029/30	50,000
5	Electrical System Components Infrared Inspection/Repair	2029/30	20,000
Subtotal 2029/30			\$ 360,000
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1	Repair and Maintenance Projects	2030/31	265,000
2	SmartCover	2030/31	45,000
3	Centrifuge 2 Seepex Pump Refurbish	2030/31	50,000
Subtotal 2030/31			\$ 360,000
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1	Repair and Maintenance Projects	2031/32	180,000
2	Information Systems Hardware/Software Replacement (WIFI, UPS Server, Cloud Based Backup)	2031/32	180,000
Subtotal 2031/32			\$ 360,000
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1	Repair and Maintenance Projects	2032/33	295,000
2	RDT Preventaive Maintence	2032/33	45,000
3	Electrical System Components Infrared Inspection/Repair	2032/33	20,000
Subtotal 2032/33			\$ 360,000
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1	Repair and Maintenance Projects	2033/34	260,000
2	Replace Blower Core AB3/VFD	2033/34	75,000
3	RDT TWAS Pumps	2033/34	35,000
Subtotal 2033/34			\$ 370,000
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1	Repair and Maintenance Projects	2034/35	110,000
2	Pond Maintenance	2034/35	35,000
3	Replace Blower Core AB3/VFD	2034/35	75,000
4	SmartCover Replacement	2034/35	45,000
5	Digester/RAS/Centrifuge PLC's	2034/35	75,000
6	Electrical System Components Infrared Inspection/Repair	2034/35	20,000
Subtotal 2034/35			\$ 360,000
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Total Ten-Year R&M Improvement Projects 2025/26 thru 2034/35			\$ 3,650,000

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Expansion					
Beginning Fund Balance	\$6,849,822	\$3,935,362	\$2,812,110	\$2,923,082	\$4,026,283
Revenues					
System Development (Capacity) Charges	\$735,056	\$1,194,530	\$1,271,218	\$1,325,168	\$1,381,409
Other Revenues	\$22,201	\$22,423	\$22,647	\$22,874	\$23,102
Loan Proceeds	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$106,784	\$66,807	\$56,784	\$68,806	\$88,889
Subtotal - Revenues	\$864,040	\$1,283,760	\$1,350,649	\$1,416,847	\$1,493,401
Expenses					
District Expansion	\$3,778,499	\$2,407,012	\$1,239,677	\$313,647	\$568,134
System Development (Capacity) Charges Offset	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Subtotal - Expenses	\$3,778,499	\$2,407,012	\$1,239,677	\$313,647	\$568,134
Ending Fund Balances	\$3,935,362	\$2,812,110	\$2,923,082	\$4,026,283	\$4,951,550
Projected ESFR's	127	201	208	210	213

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Refurbishment & Replacement					
Beginning Fund Balance	9,696,358	\$6,042,261	\$7,081,101	\$8,607,300	\$10,913,243
Revenues					
Other Revenues	\$0	\$0	\$0	\$0	\$0
Transfer from/(to) O&M	\$4,004,527	\$3,949,944	\$4,590,010	\$5,276,999	\$5,012,163
System Development (Capacity) Charges Offset	\$0	\$0	\$0	\$0	\$0
Loan Proceeds	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$155,828	\$129,934	\$155,331	\$193,273	\$233,692
Subtotal - Revenues	\$4,160,356	\$4,079,878	\$4,745,341	\$5,470,272	\$5,245,856
Expenses					
District R&R	\$7,814,453	\$3,041,038	\$3,219,142	\$3,164,329	\$3,469,399
Subtotal - Expenses	\$7,814,453	\$3,041,038	\$3,219,142	\$3,164,329	\$3,469,399
Ending Fund Balance	\$6,042,261	\$7,081,101	\$8,607,300	\$10,913,243	\$12,689,700
Reserve Target	\$4,891,672	\$4,178,827	\$5,134,404	\$5,593,679	\$5,399,935
R&R	100% of 5-year avg. CIP	\$4,141,672	\$3,428,827	\$4,384,404	\$4,649,935
Emergency	\$750,000 estimated asset failure cost	\$750,000	\$750,000	\$750,000	\$750,000
Projected ESFR's	19,155	19,911	20,038	20,239	20,446

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Selma						
Beginning Fund Balance		\$1,577,939	\$1,769,485	\$2,306,318	\$1,296,826	\$2,029,992
Refurbishment & Replacement Charge		\$98.00	\$108.00	\$118.00	\$130.00	\$130.00
Revenues						
Cities R&R Charge	Res/Com Only	\$837,116	\$929,455	\$1,026,686	\$1,143,537	\$1,156,116
Interest Earnings		\$33,143	\$40,354	\$35,675	\$32,939	\$38,504
Other Revenues	Industrial Only	\$809	\$817	\$825	\$834	\$842
Loan Proceeds		\$0	\$0	\$0	\$0	\$0
Subtotal - Revenues		\$871,068	\$970,627	\$1,063,186	\$1,177,309	\$1,195,462
Expenses						
Selma R&R		\$415,680	\$169,950	\$1,808,835	\$180,300	\$1,102,717
Clean Water State Fund Loan - Selma		\$263,844	\$263,844	\$263,844	\$263,844	\$263,844
Subtotal - Expenses		\$679,524	\$433,794	\$2,072,678	\$444,144	\$1,366,561
Ending Fund Balance		\$1,769,485	\$2,306,318	\$1,296,826	\$2,029,992	\$1,858,893
Reserve Target		\$1,499,340	\$1,643,364	\$1,878,036	\$1,794,252	\$2,131,674
R&R	100% of 5-year avg. CIP	\$735,496.34	\$879,520	\$1,114,192	\$1,030,408	\$1,367,830
Emergency	\$763,844 estimated asset failure cost	\$763,844	\$763,844	\$763,844	\$763,844	\$763,844
Debt Coverage		173%	303%	-283%	378%	35%
Required Coverage		125%	125%	125%	125%	125%
Projected ESFR's		8,553	8,617	8,712	8,807	8,904

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Kingsburg						
Beginning Fund Balance		\$3,259,597	\$3,238,839	\$3,106,942	\$2,531,534	\$2,780,715
Refurbishment & Replacement Charge		\$56.00	\$64.00	\$72.00	\$80.00	\$88.00
Revenues						
Cities R&R Charge	Res/Com Only	\$299,180	\$344,484	\$392,389	\$441,656	\$492,137
Interest Earnings		\$64,341	\$62,830	\$55,826	\$52,597	\$41,828
Other Revenues	Industrial Only	\$54,222	\$54,764	\$55,312	\$55,865	\$56,423
Loan Proceeds		\$0	\$0	\$0	\$0	\$0
Subtotal - Revenues		\$417,744	\$462,078	\$503,527	\$550,117	\$590,389
Expenses						
Kingsburg R&R		\$438,500	\$593,975	\$1,078,935	\$300,937	\$1,927,152
Proposed Debt Service		\$0	\$0	\$0	\$0	\$0
Subtotal - Expenses		\$438,500	\$593,975	\$1,078,935	\$300,937	\$1,927,152
Ending Fund Balance		\$3,238,839	\$3,106,942	\$2,531,534	\$2,780,715	\$1,443,951
Reserve Target		\$1,217,900	\$1,339,130	\$1,340,218	\$1,233,890	\$1,287,838
R&R	100% of 5-year avg. CIP	\$867,900	\$989,130	\$990,218	\$883,890	\$937,838
Emergency	\$350,000 estimated asset failure cost	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
Debt Coverage		#N/A	#N/A	#N/A	#N/A	#N/A
Required Coverage		125%	125%	125%	125%	125%
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Projected ESRF's		6,672	6,712	6,779	6,850	6,921

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Fowler						
Beginning Fund Balance		\$1,810,873	\$1,634,329	\$1,858,495	\$1,562,649	\$1,272,605
Refurbishment & Replacement Charge		\$69.00	\$76.00	\$83.00	\$90.00	\$97.00
Revenues						
Cities R&R Charge	Res/Com Only	\$213,073	\$236,450	\$261,456	\$287,192	\$313,553
Interest Earnings		\$34,111	\$34,582	\$33,873	\$28,072	\$23,336
Other Revenues	Industrial Only	\$91,272	\$92,184	\$93,106	\$94,037	\$94,978
Loan Proceeds		\$0	\$0	\$0	\$0	\$0
Subtotal - Revenues		\$338,456	\$363,216	\$388,435	\$409,301	\$431,866
Expenses						
Fowler R&R		\$515,000	\$139,050	\$684,281	\$699,345	\$620,155
Proposed Debt Service		\$0	\$0	\$0	\$0	\$0
Subtotal - Expenses		\$515,000	\$139,050	\$684,281	\$699,345	\$620,155
Ending Fund Balance		\$1,634,329	\$1,858,495	\$1,562,649	\$1,272,605	\$1,084,316
Reserve Target		\$881,566	\$920,461	\$996,773	\$1,017,340	\$981,347
R&R	100% of 5-year avg. CIP	\$531,566	\$570,461	\$646,773	\$667,340	\$631,347
Emergency	\$350,000 estimated asset failure cost	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
Debt Coverage		#N/A	#N/A	#N/A	#N/A	#N/A
Required Coverage		125%	125%	125%	125%	125%
<hr/>						
Projected ESFR's		4,686	4,709	4,748	4,789	4,831

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
Operations & Maintenance						
Beginning Fund Balance	5,471,712	\$4,706,375	\$4,885,417	\$5,067,660	\$5,257,670	
Revenues						
Service Charges	12,891,583	\$14,142,495	\$15,138,859	\$16,199,154	\$16,337,983	
Other Revenues	448,320	\$436,645	\$422,617	\$410,601	\$398,323	
Interest Earnings	140,422	\$134,077	143,991	\$154,479	155,699	
Subtotal - Revenues	13,480,325	\$14,713,216	\$15,705,467	\$16,764,234	\$16,892,005	
Expenses						
O&M Expenses	9,412,750	\$9,770,835	\$10,135,320	\$10,515,340	\$10,911,431	
Debt Service	828,385	\$813,395	\$797,895	\$781,885	\$770,365	
Transfer to/(from) R&R	4,004,527	\$3,949,944	\$4,590,010	\$5,276,999	\$5,012,163	
Subtotal - Expenses	14,245,662	\$14,534,174	\$15,523,225	\$16,574,224	\$16,693,960	
Ending Fund Balance	4,706,375	\$4,885,417	\$5,067,660	\$5,257,670	\$5,455,716	
Reserve Target	4,706,375	\$4,885,417	\$5,067,660	\$5,257,670	\$5,455,716	
O&M	50% of annual O&M	4,706,375	\$4,885,417	\$5,067,660	\$5,257,670	\$5,455,716
Projected ESFR's	19,155	19,911	20,038	20,239	20,446	